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CAPITAL

KIM WALKER *Investment Committee*

Kim has served for 14 years as a board and audit & risk committee member of Commerce Bancshares, Inc., a \$33 billion asset bank holding company which ranks among the top 50 largest banks by assets in the US and among the top 20 largest US banks by market capitalization. She also serves as a member of the Advisory Group of NISA Investment Advisors, a \$250 billion institutional asset management firm.

Kim's career was focused on institutional asset management. She served as Chief Investment Officer at Washington University in St. Louis for 10 years, helping to grow its endowment from \$4 billion to over \$6 billion during that period. Previously, Kim was President of Qwest Asset Management Company where she was responsible for the investment of Qwest's (now Century Link) employee benefit assets with a combined market value of \$14 billion. Following graduate school, Kim worked in various financial positions at General Motors Corporation, her last as Director of Equity Strategy responsible for the construction of the public and private U.S. equity portfolio within General Motors' \$70 billion defined benefit pension plans. Across all these roles, Kim approved investments in dozens of private equity and venture capital funds.

Kim has served on the investment committees of many non-profit organizations, including the Miami University Foundation, where she served as President from 2001-2002. She currently serves as Chair of the St. Louis Symphony Foundation Board of Trustees.

Kim earned a BA in economics and public administration in 1980 from Miami University, where she graduated magna cum laude and was elected to Phi Beta Kappa. She also holds an MA in economics from Washington University in St. Louis and an MBA with distinction from The University of Michigan. She has been a Chartered Financial Analyst charter holder since 1993.

